

2025
**VICTORIA
FORUM**

**Towards a Better Future:
Shifting the Trajectory**

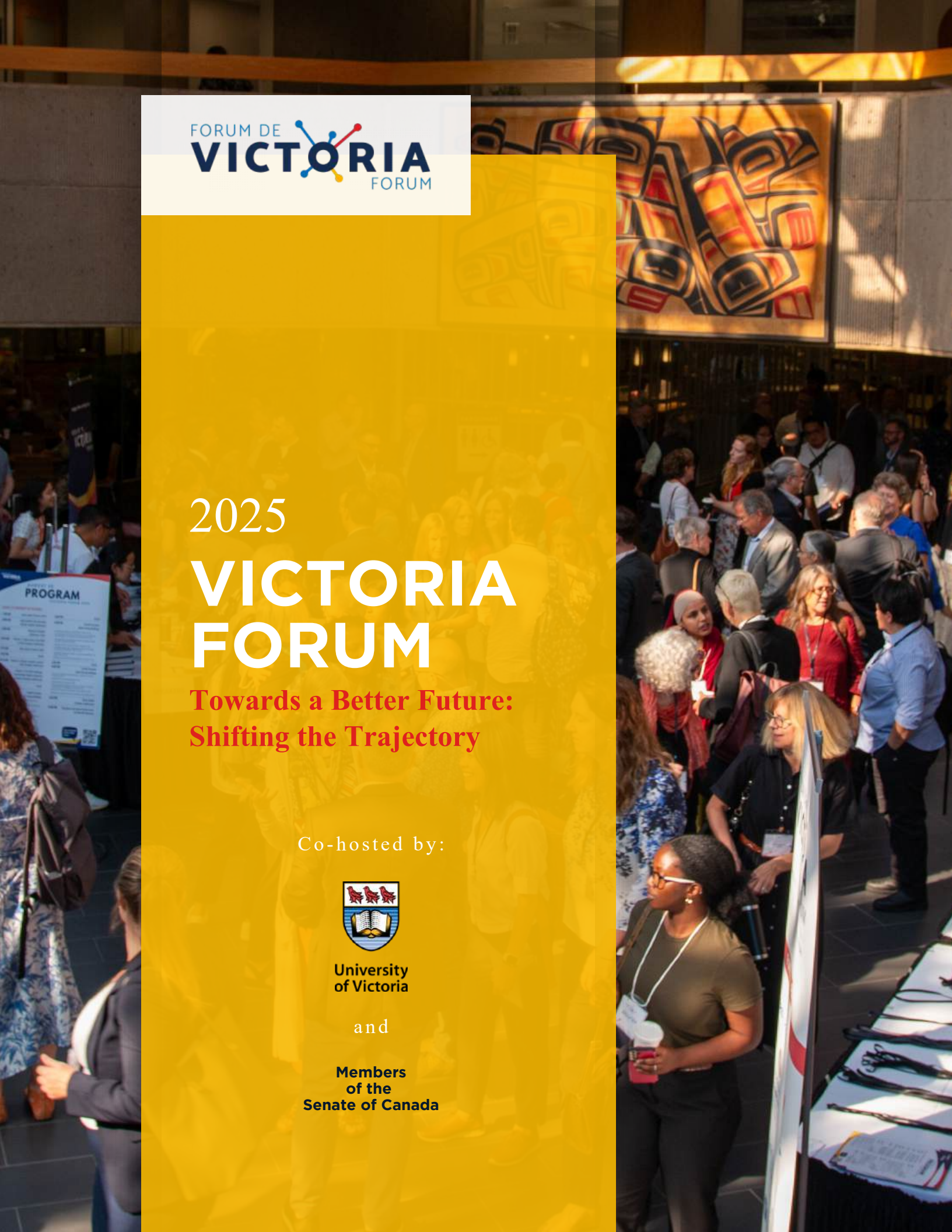
Co-hosted by:



**University
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TERRITORY ACKNOWLEDGEMENT

We respectfully acknowledge that the Victoria Forum takes place on the traditional territories of the ləkʷəŋən peoples, and we recognize the Songhees, Xwsepsum, and W̱SÁNEĆ peoples whose longstanding relationships with these lands and waters continue today. As we gather in conversation about our shared future, we do so with gratitude and a commitment to fostering respectful relationships and learning together.

Message from the Executive Director

Introduction

From the Executive Director

When the *Victoria Forum* convened in August 2025, it did so under a deliberately urgent theme: Changing the Trajectory.

That phrase reflected a growing and uncomfortable recognition that the world is not on course to meet the ambitions set out 15 years earlier in the UN 2030 Agenda and framed in the Sustainable Development Goals. Progress has slowed, stalled, or reversed across too many dimensions: poverty reduction, inequality, climate action, institutional trust, and peaceful cooperation. What was once framed as a collective global effort now risks becoming a catalogue of unmet promises.

The Victoria Forum convened not to reaffirm those commitments rhetorically, but to ask a harder question: how to change the trajectory.

A Decade and a Half of Ambition, A Decade of Drift

The adoption of the 2030 Agenda in 2015 marked a rare moment of global alignment. Governments agreed not only on goals, but on a shared understanding that economic growth, social inclusion, environmental sustainability, and democratic governance were inseparable. The premise was clear: development without legitimacy would not endure, and prosperity without equity could not hold.

Ten years on, that premise remains sound, but the delivery has faltered.

Geopolitical fragmentation, repeated economic shocks, widening inequality, democratic backsliding, and accelerating climate impacts have combined to push many societies off course. In some cases, political will has weakened. In others, institutions have proven unequal to the scale or complexity of the challenge. Too often, short-term crisis management has crowded out long-term reform.



Changing the Trajectory Requires More Than Recommitment

A central insight from the August 2025 Forum is that achieving the goals set out in 2015 cannot be accomplished simply by restating them. Changing the trajectory requires confronting the structural and political constraints that prevent progress.

Across sessions, a common diagnosis emerged:

- Governance systems are struggling to keep pace with interconnected risks;
- Economic models remain poorly aligned with resilience, inclusion and sustainability;
- Democratic institutions are losing legitimacy at the very moment they are asked to do more; and,
- Global cooperation has weakened precisely when collective action is most necessary.

These are not marginal issues. They go to the heart of why the SDGs are slipping out of reach.

The Forum therefore focused less on individual targets and more on the enabling conditions required to achieve them: capable states, trusted institutions, accountable markets and a renewed social contract between governments and citizens.

The Purpose of the *Victoria Forum*

The Victoria Forum does not exist to produce declarations or negotiated texts. Its purpose is to find solutions. We create space for serious, cross-sectoral dialogue and reflection on problems that are too often discussed in fragmented or performative ways.

In August 2025, participants from government, business, civil society and academia engaged in candid discussions about what has gone wrong and where opportunities for course correction still exist. Disagreements emerged, but they were grounded in a shared recognition that the cost of inaction is rising, and that incrementalism is no longer sufficient.

From Global Goals to Institutional Reality

One of the clearest messages from the Forum is that global agendas ultimately succeed or fail at the institutional level. Ambitious goals mean little if they are not matched by:

- Public institutions with the capacity to plan, regulate, and deliver;
- Political cultures that tolerate complexity and trade-offs, rather than deny them; and,
- Forms of participation that give citizens a meaningful stake in shaping outcomes.



Changing the trajectory, in this sense, is not about finding a new set of goals. It is about rebuilding the machinery - local, national, and international - through which those goals might be realized.

Looking Forward

We do not claim to have solved all the problems we set out to examine, but as you will see in the summary that follows, we did succeed in reframing them away from technical optimism divorced from politics, and toward a more sober understanding of what reform now requires.

This publication captures the core insights, debates and lines of inquiry that emerged from the August 2025 gathering. It is offered as a contribution to a wider effort to move beyond acknowledgement of failure toward the work of renewal.

“Changing the trajectory” is not a slogan. It is a test of whether democratic societies still possess the capacity to learn, adapt, and act in the face of mounting evidence that current paths are not taking us where we need to go.

- Saul Klein, Executive Director, *Forum de Victoria Forum*





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Executive Summary

Towards a Better Future: Shifting the Trajectory

From August 24–26, 2025, the Victoria Forum convened in Victoria, British Columbia. The Forum marked a pivotal moment in the global effort to realize the United Nations 2030 Agenda for Sustainable Development.

Ten years after the adoption of the Sustainable Development Goals (SDGs), progress remains insufficient. With only five years remaining until 2030, it had become increasingly evident that incremental change will not deliver the transformation required. The 2025 Victoria Forum responded to this urgency by shifting the conversation from aspiration to acceleration, from identifying challenges to advancing solutions.

Building on the momentum of previous Forums, including 2024's Building Trust for a Shared Future, the 2025 gathering focused squarely on the systemic transformations necessary to realign our economic, political and social systems with long-term human and planetary wellbeing.

From Dialogue to Transformation

The 2025 Forum recognized that modest policy adjustments and behavioural nudges are no longer sufficient. Participants emphasized that meaningful progress toward the SDGs requires structural change – a fundamental transformation of how we produce, govern, invest, collaborate and measure success.

The Forum convened leaders from academia, government, Indigenous communities, civil society, business, philanthropy and youth networks to explore practical pathways to accelerate progress across all 17 SDGs. Through plenary discussions and focused roundtable sessions, participants examined both systemic impediments and scalable solutions.



A central conclusion emerged – the world does not lack knowledge. It lacks alignment, coordination, and the courage to shift entrenched systems toward regenerative and inclusive models.

Three Building Blocks for Systemic Change

The 2025 Victoria Forum organized its work around three interconnected pillars essential to transformative change:

1. Building a Regenerative Economy

Participants underscored that economic systems must transition from extractive models toward regenerative frameworks that restore ecosystems, strengthen communities, and embed long-term resilience. Discussions focused on:

- Redirecting capital flows toward sustainable infrastructure and climate resilience
- Aligning financial systems with social and environmental returns
- Redefining growth metrics beyond GDP
- Strengthening public-private partnerships for inclusive prosperity

A regenerative economy was framed not as an environmental add-on, but as the foundation for durable peace, equity, and long-term stability.

2. Equity and Social Justice

The Forum reaffirmed that inequality remains one of the most significant barriers to achieving the SDGs. Structural inequities - across gender, race, geography, income, and access to opportunity - undermine collective resilience.

Key themes included:

- Inclusive labour markets and decent work
- Gender equality and the empowerment of women and girls
- Indigenous leadership and reconciliation
- Access to education, healthcare, and digital infrastructure
- Community-based solutions that centre lived experience

Participants emphasized that transformation requires shifting power - not simply expanding programs - and embedding equity into the architecture of economic and political systems.

3. Peace and Democracy

Trust, democratic integrity, and social cohesion emerged as essential conditions for systemic transformation. Without strong democratic institutions and peaceful societies, sustainable development remains fragile.

Sessions explored:

- Democratic resilience in an era of polarization
- The role of civil society in safeguarding pluralism
- Media literacy and misinformation
- Strengthening institutions through transparency and accountability
- Cross-border collaboration and informal diplomacy

The Forum reinforced that democracy is not self-sustaining; it must be actively renewed through civic participation, institutional reform, and inclusive governance.

Action-Oriented Roundtable Sessions

A defining feature of the 2025 Forum was its commitment to tangible outcomes. Parallel roundtable sessions moved beyond analysis to develop recommendations and implementation pathways. These smaller, solution-focused working groups were designed to:

- Identify policy levers and scalable interventions
- Propose cross-sector partnerships
- Establish accountability frameworks
- Generate collaborative initiatives beyond the Forum

The intent was clear: the Victoria Forum is not merely a venue for conversation - it is a catalyst for coordinated action.

Youth Leadership and Global Engagement

Recognizing that the next five years will shape the lived reality of younger generations, the Forum partnered with international institutions to launch a global youth competition focused on innovative strategies to shift the SDG trajectory.

Youth engagement was not symbolic. Young leaders contributed to policy discussions, presented innovative models, and challenged established institutions to accelerate reform. Their participation reinforced the urgency of intergenerational collaboration.



A Decisive Decade

With 2030 fast approaching, the 2025 Victoria Forum positioned itself as a platform for accelerated implementation. Participants concluded that achieving the SDGs requires:

- Mobilizing unprecedented levels of investment
- Aligning incentives across public and private sectors
- Embedding equity and sustainability into economic design
- Strengthening democratic institutions
- Scaling proven solutions rapidly

The Forum's work reflects a broader shift from diagnosing crises to engineering transformation.

Looking Forward

As the world enters the final five years of the 2030 Agenda, the Victoria Forum 2025 sends a clear message. The trajectory can be shifted - but only through bold, coordinated, systemic action.

The Forum serves as a convening platform to bridge sectors, strengthen partnerships, and translate dialogue into measurable progress toward a more resilient, just, and sustainable future.



“We are not asking for a seat at the table for symbolism. We are asking to be part of shaping the decisions that define our future.”

“The urgency we feel is not theoretical - it is lived.”
- Youth Participants





Shifting the Trajectory to a Better Future

The Opening Plenary of Victoria Forum 2025 set a purposeful and values-driven tone for the days ahead, inviting participants to consider not only policy solutions, but the deeper societal shifts required to build a more just and sustainable future. Framed around the theme Shifting the Trajectory to a Better Future, the session emphasized that transformative change demands courage, collaboration, intergenerational dialogue, and a renewed commitment to shared values.

The gathering was grounded in reflection and relationship. Elder Dick opened the plenary with teachings that centred stewardship, respect for the land, and responsibility to future generations. His words reminded participants that meaningful progress begins with listening - to one another, to Indigenous knowledge, and to the wisdom carried across generations.

Youth voices also played an important role in shaping the tone of the session, reinforcing that the trajectory we shift today directly affects the world young people will inherit. Their presence underscored the urgency of action and the importance of including emerging leaders in conversations about democracy, climate, and equity.

The plenary featured contributions from The Right Honourable Joe Clark, former Prime Minister of Canada; Miles Richardson, Executive Director of the National Consortium for Indigenous Economic Development; and Nurjehan Mawani, C.M., LL.D (hon), an international development leader. Tish Sera also offered reflections that emphasized civic engagement and the role of pluralism in strengthening democratic societies. The discussion was guided by moderator Carol Anne Hilton, MBA, ICD.D, founder of the Indigenomics Institute, who framed the dialogue through the lens of values-based leadership and systems transformation.

Speakers highlighted the urgency of accelerating progress toward the United Nations Sustainable Development Goals (SDGs), while acknowledging that incremental reform is insufficient in a time of democratic strain, climate instability, and growing inequality. Mr. Clark reflected on the importance of democratic resilience and principled leadership. Mr. Richardson emphasized Indigenous economic leadership and values-

systems thinking as pathways to long-term prosperity. Ms. Mawani underscored global cooperation and pluralism as essential foundations for sustainable development.

Throughout the session, a common message emerged: shifting our trajectory requires more than innovation - it requires moral clarity, strengthened societal infrastructure, and collaboration across governments, civil society, Indigenous leadership, the private sector, and youth. The Opening Plenary affirmed the Victoria Forum's role as a catalyst for courageous dialogue and collective action, grounded in reconciliation, pluralism, and a shared responsibility to shape a better future together.

“Indigenous economic leadership is not simply about participation in the economy - it is about reshaping it through values that recognize interconnectedness and long-term stewardship.”

- Miles Richardson





Taking Stock of the SDGs in 2025

With five years remaining until the 2030 deadline, Plenary 2 - Taking Stock of the Sustainable Development Goals (SDGs) in 2025 - provided a candid and forward-looking assessment of global progress. The session invited participants to examine where momentum has accelerated, where progress has stalled, and what structural shifts are required to meet shared international commitments to end poverty, reduce inequality, and protect the planet.

Speakers emphasized that while the SDGs remain an essential global framework, achieving them will require stronger accountability, measurable impact, and deeper cross-sector collaboration.

Vanessa Alboiu, Senior Performance Auditor with the Office of the Auditor General of Canada, highlighted the importance of independent oversight and transparent reporting in ensuring governments remain accountable to their commitments. Frances Edmonds, Head of Sustainable Impact at HP Canada, shared insights into how private sector innovation and circular economy principles can drive scalable solutions when aligned with public policy. Jayne Barlow, Director of Programs & Partnerships at the Global Centre for Pluralism, emphasized that pluralism and inclusive engagement are foundational to equitable and sustainable outcomes.

The discussion was moderated by Diana Gibson, British Columbia's Minister of Jobs, Economic Development and Innovation, who guided the panel toward practical pathways for collaboration between governments, business leaders, civil society, and communities.

A defining message of the session was the need to move beyond incremental change and accelerate action at scale.

“The SDGs are not aspirational ideals - they are measurable commitments. What matters now is whether we have the courage to act at the scale and speed the moment requires.” - Vanessa Alboiu.

The plenary reinforced that the final stretch to 2030 will require renewed urgency, strengthened accountability mechanisms, and innovative partnerships. It affirmed the Victoria Forum's role as a space for honest evaluation and bold thinking - where global commitments are translated into tangible, collective action.





Climate × Health: Canada's Role

Climate × Health: Canada's Role, explored the growing recognition that planetary health - the inextricable link between the well-being of people and the planet - is one of the defining challenges of our era. Speakers discussed how climate change is reshaping human health outcomes, influencing disease patterns, health systems, and health equity, and what role Canada can play in advancing integrated, evidence-based solutions that protect both people and the environment.

Experts from across health, policy, and innovation sectors highlighted that climate and health cannot be addressed in isolation. Panelists emphasized that Canada's response must bring together cross-disciplinary insights and coordinated action across public health, healthcare systems, climate policy, and community resilience.

Speakers included climate and health thought leaders such as Dr. Courtney Howard, Chair of the Global Climate and Health Alliance, who drew on clinical and advocacy experience to highlight how environmental change alters disease risk and health system demands. Karlee Silver, CEO of Grand Challenges Canada, offered a global perspective on financing and innovation to address climate-linked health risks. Kevin Linn, Harvard-trained public health consultant, outlined frameworks for integrating climate adaptation into resilient health systems. Robin Speedie from Fraser Health Authority spoke to practical efforts to reduce healthcare emissions and improve sustainability. The session was moderated by Dr. Peter Singer, University of Toronto Professor Emeritus with deep experience in global health strategy.

“Protecting human health in a changing climate is not a future vision - it is an immediate obligation. Our health systems must adapt at the same pace that our planet is warming.”

- Dr. Courtney Howard



A central theme of the plenary was the imperative to reframe health policy through a “planetary health” lens - recognizing that climate impacts are health impacts and that health systems themselves can be agents of climate action and resilience.

The conversation reinforced that climate action and health outcomes are tightly interconnected, and that Canada’s leadership will depend on integrating science, policy, and practice to safeguard both people and ecological systems. The session affirmed the importance of cross-sector collaboration and innovation as foundational to national and global efforts to advance planetary health.





The 2030 Challenge: Transitioning Canada's Industrial Economy

The 2030 Challenge: Transitioning Canada's Industrial Economy, examined the critical task of how Canada can accelerate its transition to a low-carbon, inclusive, and resilient industrial future by the 2030 Sustainable Development deadline. This session brought together economic, innovation, and systems thinkers to explore leverage points, strategic actions, and equitable pathways that link economic transformation with environmental stewardship and social well-being.

Speakers emphasized that decarbonizing Canada's industrial base is not merely a technical exercise, but a strategic imperative requiring alignment of policy, investment, human capital, and innovation ecosystems. Bentley Allan, Associate Professor and Transition Pathway Principal at The Transition Accelerator, discussed frameworks for guiding industrial systems toward net-zero emissions while also creating jobs and strengthening competitiveness. William Lazonick, economist and co-founder of the Academic-Industry Research Network, offered insights into the social conditions that drive innovation and economic development, underscoring the importance of inclusive models of innovation that broaden economic opportunity.

Yuen Pau Woo, Independent Senator for British Columbia, served as moderator, facilitating dialogue that connected economic vision with policy levers and civic engagement.

Panelists agreed that Canada's industrial transition must deliberately integrate climate goals with equity and resilience - ensuring that workers, communities, and regions are supported in the shift away from high-carbon sectors toward emerging clean and regenerative industries. They also highlighted the importance of incentives for clean technology adoption, the role of public-private partnerships, and the need for coordinated policy frameworks that drive both emissions reductions and inclusive economic growth.

The plenary underscored that the shift toward a low-carbon industrial economy is among Canada's most significant economic and policy challenges - but also among its greatest opportunities to build competitiveness, resilience, and shared prosperity as part of the global push toward sustainable development.

“The industrial transition isn’t just about reducing emissions - it’s about creating new opportunities, supporting workers, and reimagining prosperity in ways that are environmentally robust and socially just.”

- Bentley Allan





Democracy's Digital Future

Democracy's Digital Future, explored how democratic systems are being reshaped - and challenged - by rapid technological change, digital platforms, and emerging civic-tech innovations. Speakers acknowledged that while digital technologies can deepen participation and strengthen civic engagement, they also introduce serious risks such as misinformation, polarization, and unequal access to information. The session brought together global voices from technology policy, peacebuilding, civic innovation, and data science to examine how democratic decision-making can evolve in a way that is inclusive, adaptive, and resilient in the digital age.

The panel featured a video message from Ambassador Audrey Tang (Taiwan), whose work with digital participation platforms illustrates how technology can amplify citizen voices and build transparent governance. André Côté spoke to the potential and pitfalls of integrating responsible tech policy with democratic institutions. Liz Barry shared insights from MetaGov and participatory democracy experiments that use “listening at scale” techniques to broaden engagement across diverse communities. Lisa Schirch, a peacebuilding and technology expert, emphasized that technology must support deliberation and cohesion, not just connectivity. Jeffery Marino highlighted the role of data innovation and storytelling in enhancing public understanding and trust in democratic processes. The conversation was moderated by John Richardson, a leader in digital democracy platforms dedicated to using technology to advance participatory civic decision-making.

Speakers noted that digital disruption has both democratizing potential and serious risks. When designed with inclusive principles and governance safeguards, digital tools can expand access to public deliberation and support collaborative policymaking. But without intentional guardrails, these same systems can erode trust, deepen divides, and amplify exclusion. The session underscored that digital literacy, ethical design, and pluralistic engagement are essential for ensuring technology strengthens - rather than weakens - democratic life.

“Digital technologies should expand the circle of participation, not shrink it - our challenge is to build systems that invite everyone into democratic dialogue, rather than leaving them on the margins.” - Ambassador Audrey Tang

The plenary affirmed that Canada’s democratic future will depend on intentional, values-led integration of digital tools with civic institutions, supported by inclusive public education, ethical tech governance, and cross-sector collaboration. In the digital era, maintaining trust, equity, and shared purpose within democratic processes is not optional - it is foundational to a resilient and vibrant society.



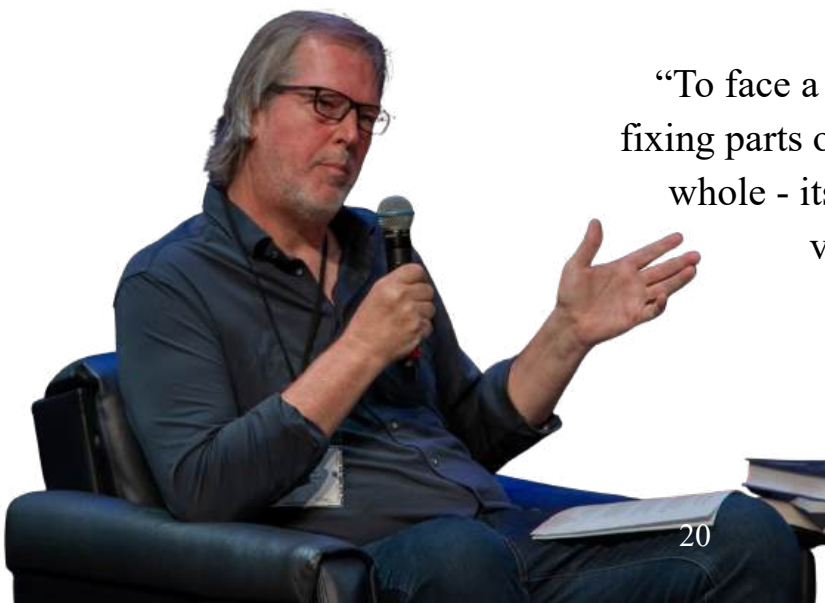


Meta-crisis or Meta-Consequence? Facing and Dealing with the Mess We Have Created

Meta-crisis or Meta-consequence? Facing and Dealing with the Mess We Have Created - invited participants to grapple with the roots, dynamics, and possible responses to the converging crises facing humanity. Rather than treating today's challenges - from climate and ecological breakdown to social fragmentation and economic instability - as isolated issues, the session framed them collectively as a meta-crisis: a set of interconnected and reinforcing forces that demand systemic and adaptive thinking.

The session was structured as a conversation led by Nate Hagens, Executive Director of The Institute for the Study of Energy & Our Future and host of The Great Simplification podcast, who guided dialogue among thought leaders from diverse intellectual traditions. Panelists included Dr. Vanessa Andreotti, a scholar of education and decolonial futures; James Stauch, a complex systems strategist and co-chair of the Banff Systems Summit; and Adam Kahane, a renowned facilitator and author on collaboration and systems change.

Speakers stressed that confronting a meta-crisis requires moving beyond linear, siloed solutions toward approaches that embrace complexity, uncertainty, and relational understanding. They emphasized that traditional problem-solving models are insufficient for challenges that are deeply rooted in historical, cultural, ecological, and economic systems. The conversation underscored the need for new modes of perception, collective learning, and adaptive action that can respond to emergent patterns rather than reacting to isolated symptoms.



“To face a meta-crisis, we must shift from fixing parts of the system to understanding the whole - its histories, its patterns, and the values that sustain it.”

- Nate Hagens

Panelists argued that recognizing the meta-crisis means recognizing how deeply embedded assumptions about growth, power, and human-nature relationships have shaped current outcomes. They highlighted that meaningful change requires embracing interdisciplinary thinking, listening across difference, and co-creating strategies with communities most affected by systemic harm.

“When we treat complex problems as simple, we inadvertently reinforce the very dynamics that created them.” - Dr. Vanessa Andreotti

The plenary affirmed that a meta-crisis perspective does not lead to despair but to a more nuanced, systems-aware form of agency - one that acknowledges interdependence and cultivates resilience rather than control. By reframing global challenges in this way, the session emphasized that transformative responses must be rooted in humility, history, and a willingness to evolve our collective assumptions and practices.





Exploring Pathways: What's Next for Leadership, Society, and Shared Futures

This plenary focused on how leadership, collective imagination, and shared values can help societies navigate converging global challenges and build more equitable and resilient futures. Speakers reflected on the interdependence of economic, social, and environmental systems, emphasizing that meaningful progress depends not only on technical solutions but on the quality of our shared civic life and the depth of our collaboration across sectors and generations. The session was facilitated by a panel of distinguished thought leaders, including voices from public policy, community leadership, academia, and youth engagement. Through candid dialogue, participants explored how values such as empathy, pluralism, and mutual responsibility can shape how institutions and communities respond to large-scale disruption and uncertainty.

A key theme was the importance of reframing leadership from top-down authority toward inclusive community engagement and co-creation of solutions. Panelists emphasized that leaders must cultivate space for diverse voices and support innovative forms of collective action, particularly where existing models have failed to deliver equitable outcomes.

“Leadership today isn’t about having all the answers - it’s about inviting others to the table, listening deeply, and co-imagining a future that honors dignity and reciprocity.”

Participants also highlighted intergenerational learning and the importance of empowering young people as partners in shaping societal transformation. Rather than viewing youth as beneficiaries of policy decisions, the panel argued they must be seen as active collaborators and co-designers of future-focused solutions.

Another thread throughout the discussion was the shift from fear-based narratives to narratives of possibility. Speakers emphasized that while acknowledging the gravity of global challenges is necessary, envisioning thriving, just, and regenerative futures is equally important to mobilize collective agency and resilience.

“Hope isn’t passive - it’s a choice we make when we commit to acting together with curiosity, humility, and courage.”

The session ended with a call to reinforce democratic values, nurture civic imagination, and invest in cross-sector partnerships that bridge divides and sustain long-term progress. In doing so, the plenary underscored that shared futures are not predetermined; they are actively shaped by how communities choose to organize, care for one another, and steward common life in an era of rapid change.



Notes on Methodology



The thematic synthesis presented in this report draws on insights from plenary discussions, parallel sessions, workshops, and participant exchanges held during the Victoria Forum 2025. Given the interdisciplinary nature of the Forum and the interconnected challenges addressed, many sessions spanned multiple topic areas. For the purposes of analysis and clarity, sessions were categorized according to the primary focus that most closely aligned with one of the Forum’s three overarching themes: **Building a Regenerative Economy, Equity and Social Justice, and Peace and Democracy.**

This categorization does not imply rigid boundaries between themes. On the contrary, discussions throughout the Forum consistently emphasized that economic transformation, social equity, and democratic governance are mutually reinforcing and cannot be addressed in isolation. Several sessions were therefore relevant to more than one thematic area and are referenced accordingly where appropriate. The classification approach was intended to support narrative coherence within the report while acknowledging the cross-cutting nature of many discussions.

The thematic summaries themselves are based on synthesized observations rather than individual session transcripts alone. The report integrates recurring ideas, shared priorities, and emerging insights across multiple sessions to identify common patterns and overarching messages. This approach reflects the Forum’s design as a space for dialogue and convergence rather than isolated presentations. Where available, session summaries were used to inform the analysis, with additional integration occurring as documentation was finalized.

It is also important to note that the summaries included in this report represent the material available at the time of writing. Additional session summaries may be incorporated in future iterations as documentation is completed. The analysis presented here should therefore be understood as a representative synthesis rather than an exhaustive account of every discussion.

Overall, the methodology aims to capture the collective intelligence of the Forum - highlighting key themes, connections, and implications for policy and practice - while preserving the collaborative spirit and diversity of perspectives that characterized the event.

The sections that follow synthesize discussions from across the Forum within the three thematic pillars - Building a Regenerative Economy, Equity and Social Justice, and Peace and Democracy - highlighting key insights, shared priorities, and implications for future action.



Theme 1: Building a Regenerative Economy

Achieving the Sustainable Development Goals will require more than economic growth—it demands a fundamental shift toward regeneration. Across the Forum, participants emphasized that prevailing economic models, largely designed around extraction, efficiency, and short-term returns, are no longer sufficient to address interconnected global crises such as climate change, inequality, food insecurity, and declining public health. A regenerative economy was framed not simply as a new set of policies or technologies, but as a transformation in values, relationships, and systems of production and consumption. Discussions highlighted the need to redesign economic systems so they actively restore ecosystems, strengthen community resilience, and promote long-term shared prosperity rather than concentrating wealth and risk.

A recurring insight across sessions was the importance of rethinking institutions that shape everyday economic activity, particularly large systems such as healthcare, food supply chains, and investment markets. Participants explored examples where institutional procurement and service delivery were redesigned to prioritize local production, cultural relevance, and nutritional health, demonstrating that economic transformation can occur within existing structures when relationships and incentives shift. These initiatives often required years of trust-building and collaboration among stakeholders before tangible change became possible, underscoring the importance of patience and sustained engagement in systems transformation. Once shared vision and cross-sector alignment were achieved, however, implementation accelerated rapidly, suggesting that early investments in collaboration yield long-term efficiency and impact.

These discussions also revealed persistent structural barriers. Funding models and policy frameworks often prioritize short-term outputs over long-term transformation, creating tensions between immediate needs and systemic change. Participants noted that initiatives addressing root causes—such as food insecurity or health inequities - frequently struggle to secure sustained support because they do not produce rapid, easily measurable outcomes. At the same time, communities experiencing urgent challenges cannot wait for systemic reforms, creating a difficult balance between immediate service delivery and deeper transformation. The Forum highlighted the need for funding ecosystems that can support both immediate responses and long-term structural change simultaneously.

Another major focus within this theme was the role of capital and investment in enabling regenerative economic models. Participants explored innovative approaches to impact investing that move beyond traditional donor-recipient relationships toward mutually beneficial partnerships across regions and countries. Rather than

establishing parallel structures, successful initiatives embedded resources within existing local institutions, strengthening long-term capacity and ownership while encouraging cross-border collaboration. This approach was described as a shift from dependency to partnership, recognizing that economic challenges such as climate change and inequality are inherently global and require shared solutions.

The discussions emphasized that regenerative economies depend not only on financial capital but also on knowledge exchange and institutional trust. Partnerships that combine local innovation with external investment and governance expertise can create resilient ecosystems capable of sustaining themselves beyond initial funding cycles. The long-term goal is economic systems that continue to function independently even as external resources decrease, demonstrating genuine resilience rather than temporary improvement.

Philanthropy was also examined as a potential catalyst for economic transformation. Participants argued that philanthropy must evolve beyond traditional charitable models toward a role that enables experimentation, redistributes power, and de-risks innovation for other investors. By supporting early-stage initiatives that conventional markets consider too uncertain, philanthropic capital can unlock larger flows of investment and accelerate systemic change. However, this shift requires philanthropic institutions themselves to confront questions about power, accountability, and whose priorities shape funding decisions.





Leadership emerged as another critical dimension of regenerative economic transformation. Several sessions emphasized that systemic change requires leaders capable of working across sectors, navigating complexity, and fostering collaboration rather than competition. Leadership was framed not as positional authority but as a capacity grounded in purpose, connection, and systems awareness. Participants explored frameworks that integrate vision, relational engagement, and understanding of organizational dynamics, arguing that removing any one of these dimensions weakens the effectiveness of transformation efforts.

A particularly important distinction highlighted was between symptomatic solutions and fundamental solutions. While short-term interventions can address immediate problems, they may also create dependency or distract from root causes if pursued in isolation. Regenerative approaches require sustained commitment to addressing underlying structures, even when such work is slower and more complex.

Across discussions, participants repeatedly returned to the idea that regenerative economies must be grounded in relationships—between people, communities, institutions, and the natural environment. Economic transformation was framed as inseparable from cultural transformation, requiring societies to rethink assumptions about value, success, and progress. Indigenous knowledge systems, community practices, and local innovations were recognized as critical sources of insight for designing more resilient economic models.

Several cross-cutting priorities emerged from this theme. First, economic systems must integrate ecological sustainability with human well-being rather than treating them as separate goals. Second, collaboration across sectors - government, business, civil society, and communities—is essential for scaling innovation. Third, funding and policy frameworks must shift toward long-term horizons that reward resilience and prevention rather than short-term efficiency alone. Finally, leadership development and institutional culture change are central to enabling systemic transformation. Taken together, the discussions under this theme reinforced a central conclusion of the Forum: building a regenerative economy is not a peripheral initiative but a foundational requirement for achieving the Sustainable Development Goals. It requires redesigning systems at multiple levels simultaneously—financial, institutional, cultural, and relational—to create economies that sustain both people and the planet over the long term.

Parallel Sessions Contributing to this Theme

- The Contribution of Coops in Achieving the UN Sustainable Development Goals
- Africa, an Essential Pillar for the Achievement of the Sustainable Development Goals
- 100 Million Better Bites: Regenerative Food Cultures in Canada and the Poly/Metacrisis – Part 1
- 100 Million Better Bites: Regenerating Health and Climate Through the Public Plate – Part 2
- Impact Investing with a North–South Lens
- Asset Holders’ Role in Policy Advocacy
- Bridging the Gaps through Partnership and Collaboration: Climate Action and Energy Across Sectors and Communities
- Developing Leaders for a Sustainable Future
- Key Ingredients for Sustainable Finance in Canada: Voices from B.C. and Beyond
- Raising the Bar for Social Finance in Canada
- Shaping a Geothermal Energy Strategy for Canada
- The Role of Social Purpose Business in Building a Purpose Economy
- Climate Action Capacity Building
- Mission-Based Innovation
- Back to Nature: Promoting Health & Reducing the Impact of Climate Change
- The Great Wealth Transfer – Part 1: Liberating Wealth from Extractive Systems
- A New Municipal Development Bank for Canada?
- Decolonizing Wealth: Reclaiming Capital & Centering Equity and Justice in Investment Practices
- Riding the Wave: How Canada’s Blue Economy Can Drive Growth and Sustainability
- AI in Health Care: Innovating at the Speed of Trust
- The Great Wealth Transfer – Part 2: Orienting Wealth Towards Regenerative Futures
- POWERing Health Systems as Anchor Institutions of Sustainability
- Locally-Driven Innovation, Framed by Global Priorities
- First Nations Approach to Planetary Health
- Philanthropy as Architecture: De-Risking for Innovation and Capital Flow
- Advancing Sustainable Finance to Tackle Growing Economic Uncertainty & Build Resilience

Theme 2: Equity and Social Justice

Lasting progress toward the Sustainable Development Goals depends on fairness, inclusion, and the dismantling of systemic barriers that prevent individuals and communities from fully participating in society. Across the Forum, discussions under this theme emphasized that inequality is not only a social issue but also an economic and governance challenge that shapes health outcomes, educational opportunities, migration experiences, access to capital, and political participation. Participants highlighted that without intentional efforts to address structural inequities, progress in other areas - including climate action and economic transformation - will remain uneven and fragile.

A central thread across sessions was the recognition that inequality is often produced and reinforced by systems rather than individual circumstances. Participants explored how policies, institutional norms, and historical legacies interact to create persistent disparities across populations, including newcomers, Indigenous communities, racialized groups, women, and youth. These inequities were described as multidimensional, affecting housing, employment, health, education, and social belonging simultaneously. Addressing them therefore requires integrated policy approaches rather than isolated interventions.

Migration and inclusion were prominent topics within this theme. Discussions highlighted the gap between public perceptions of immigration and the reality of migrants' contributions to host societies. Participants noted that newcomers are frequently viewed through narrow economic lenses, reducing individuals to labour market roles rather than recognizing their broader cultural, social, and civic contributions. At the same time, systemic barriers - such as credential recognition challenges, uneven settlement patterns, and limited access to professional networks—often prevent newcomers from fully utilizing their skills and potential.

Retention emerged as a particularly important issue, with evidence suggesting that immigrants are most likely to leave regions during the early years after arrival if they face employment mismatches, social isolation, or inadequate services. Participants emphasized that successful integration requires coordinated action across sectors, including governments, employers, educational institutions, and community organizations.



The discussions reinforced the idea that inclusive societies do not emerge automatically; they must be actively designed through policies and programs that support belonging and participation.

Equity was also examined through the lens of knowledge systems and representation. Several sessions highlighted how dominant institutional structures often marginalize non-Western knowledge traditions and lived experiences, limiting both innovation and inclusion. Participants emphasized that recognizing diverse forms of knowledge is not only a matter of justice but also a practical necessity for solving complex challenges. Indigenous knowledge, community-based expertise, and experiential learning were identified as valuable resources that can inform policy, research, and practice when appropriately respected and integrated.

Gender equity and representation were also recurring themes. Participants explored the barriers faced by women and marginalized groups in leadership, entrepreneurship, and technology sectors, noting that structural constraints often persist even when formal equality exists. Discussions emphasized that inclusive decision-making produces stronger and more sustainable outcomes, particularly in areas such as innovation, governance, and economic development. Addressing gender inequities therefore requires both institutional reforms and cultural shifts that challenge implicit biases and power imbalances.

Technology and innovation were examined through an equity lens as well. Participants raised concerns about algorithmic bias, unequal access to digital infrastructure, and data ownership, highlighting the risk that emerging technologies could reinforce existing inequalities if governance frameworks do not incorporate ethical safeguards. Ensuring equitable access to digital opportunities was framed as an essential component of inclusive economic growth and democratic participation.

Another important dimension discussed was the role of community voice and lived experience in shaping solutions. Participants emphasized that policies designed without meaningful community input often fail to address real needs or produce unintended consequences. Engaging individuals with lived experience in decision-making processes can improve policy effectiveness while also strengthening trust and social cohesion. Youth engagement was highlighted as particularly important, with leadership and mentorship programs identified as pathways to empowerment and long-term social mobility.

Across sessions, participants stressed that achieving equity requires collaboration across sectors and sustained commitment over time. Governments alone cannot eliminate systemic barriers, nor can communities succeed without supportive policy environments and institutional resources. Partnerships among public, private, and civil society actors were identified as essential for advancing social justice goals.



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Several cross-cutting priorities emerged from this theme. First, equity must be integrated into all policy areas rather than treated as a separate initiative. Second, representation must extend beyond symbolic inclusion to meaningful participation and decision-making power. Third, addressing inequality requires confronting historical and structural factors, including colonial legacies and systemic discrimination. Finally, social justice and economic transformation are deeply interconnected; progress in one area reinforces progress in the other.

The discussions under this theme reinforced a key conclusion of the Forum: advancing equity and social justice is not only a moral imperative but also a practical necessity for achieving sustainable development. Societies that reduce inequality and foster inclusion are better equipped to respond to global challenges, build resilience, and maintain social cohesion.

Parallel Sessions Contributing to this Theme

- The Future of Student and Community Engagement in Post-Secondary Education
- Tackling the Cooperation Deficit – People Acting Together for a Better World
- The Lekwungen Declaration: The Power of Sport to Advance Reconciliation with Indigenous Peoples
- Newcomers, Shared Futures and Building Communities
- Compassionate Systems Workshop
- Youth on the Frontlines: Shaping Just and Sustainable Futures
- Equality Now for Canada's Future
- First Nations Approach to Planetary Health
- Decolonizing Wealth

Theme 3:

Peace and Democracy

A sustainable future requires stable, inclusive, and accountable governance systems capable of responding to rapid social, technological, and environmental change. Discussions under this theme explored the role of democratic institutions, civic engagement, and international cooperation in fostering trust, resolving conflict, and enabling collective action. Participants emphasized that democratic resilience is increasingly challenged by polarization, misinformation, technological disruption, and declining public confidence in institutions. Strengthening peace and democracy therefore requires both institutional reform and renewed civic participation.

A major area of focus was the governance of emerging technologies, particularly artificial intelligence. Participants described AI not simply as a technological innovation but as a socio-technical system that encompasses infrastructure, labor, data, culture, and power relationships. This broader perspective highlighted the need for governance approaches that consider social and ethical implications alongside technical development.

Discussions emphasized that technological change is occurring faster than regulatory frameworks can adapt, creating governance gaps and potential risks to privacy, equity, and democratic accountability. Participants compared global approaches to AI governance and noted the opportunity for countries to develop models that balance innovation with public interest protections. In particular, there was interest in governance frameworks that combine regulatory oversight, industry collaboration, and civil society engagement to ensure responsible technology development.

Trust emerged as a central concept across sessions. Participants highlighted declining public trust in governments, media, and institutions as a significant barrier to collective action on major challenges such as climate change and economic inequality. Rebuilding trust requires transparency, accountability, and meaningful citizen participation in decision-making processes. Participants emphasized that trust cannot be restored through communication strategies alone; it must be earned through consistent and inclusive governance practices.

Civic engagement was identified as a critical component of democratic resilience. Discussions explored mechanisms for increasing participation, including community-led initiatives, participatory policymaking processes, and educational programs that strengthen civic literacy. Participants emphasized the importance of empowering citizens not only as voters but also as active contributors to policy development and community problem-solving.



International cooperation was another important dimension of this theme. Many global challenges—including climate change, migration, and technological governance—transcend national boundaries and require coordinated responses. Participants highlighted the role of multilateral institutions, cross-border partnerships, and diplomatic engagement in addressing shared challenges while respecting national contexts.

The sessions also addressed the relationship between peace, equity, and economic stability. Participants noted that social inequality and economic insecurity can undermine democratic institutions by fueling polarization and distrust. Conversely, inclusive governance and equitable policies can strengthen social cohesion and reduce conflict. This interconnectedness reinforced the Forum’s broader message that peace, equity, and economic sustainability are mutually reinforcing goals.

Several cross-cutting priorities emerged from discussions within this theme. First, democratic institutions must evolve to address complex, rapidly changing challenges. Second, governance systems must incorporate diverse perspectives, including marginalized voices, to maintain legitimacy and effectiveness. Third, technology governance must balance innovation with accountability and ethical considerations. Finally, rebuilding trust requires sustained engagement between governments, communities, and citizens.

The conversations under this theme underscored that peace and democracy are not static achievements but ongoing processes that require constant renewal. Strengthening democratic institutions, promoting civic engagement, and fostering international cooperation are essential for enabling societies to respond collectively to the challenges of the coming decades.

Parallel Sessions Contributing to this Theme

- AI and Society: The Role of Governments, Civic Institutions and Business in AI Innovation and Governance
- Government and the Fourth Estate: What's Next?
- Defending Canada's Democracy
- Is the Global Tide Turning Away from Liberal Democracy?
- The Future of the Public Broadcaster
- Rewiring 4 Reality Workshop
- Asset Holders' Role in Policy Advocacy
- AI in Health Care: Innovating at the Speed of Trust



Conclusion: From Dialogue to Direction: Priorities for the Final Stretch to 2030

Across the Victoria Forum 2025, one message surfaced with unusual consistency: the challenge is no longer a shortage of ideas, frameworks, or evidence. It is a deficit of alignment - between institutions and lived realities, between capital flows and public purpose, between governance systems and the risks they are meant to manage. The Forum's insistence on "shifting the trajectory" therefore functioned less as an aspirational slogan and more as a diagnostic threshold: a recognition that incrementalism has reached its limits, and that systemic renewal must now become the organizing premise of sustainable development work.

In this spirit, the closing conversations of the Forum did not treat the Sustainable Development Goals as a checklist to be completed, but as a test of collective capacity.



Sessions repeatedly returned to the enabling conditions required to deliver the SDGs at scale: resilient institutions, trustworthy governance, financial systems that reward long-term value creation, and communities empowered to lead solutions rather than merely receive them. Whether discussions focused on sustainable finance, food systems, democratic integrity, climate-health linkages, or knowledge justice, participants emphasized that transformation depends on the relationship between people and systems - how power is distributed, how decisions are made, and whose knowledge shapes what counts as progress.

The Forum's work also revealed that the final stretch to 2030 will be defined by tensions that cannot be avoided, but must be held and navigated with clarity. There is tension between urgency and inclusion - between acting quickly and ensuring those most affected shape the response. There is tension between innovation and accountability - between speed in technological development and the governance needed to prevent harm. There is tension between short-term stability and long-term resilience - between political incentives to manage immediate pressures and the structural reforms required to reduce future risk. The Forum did not attempt to resolve these tensions with simple answers. Instead, it offered a deeper proposition: that sustainable development will succeed only if societies strengthen their capacity to collaborate across differences, confront trade-offs honestly, and design institutions for long-term stewardship rather than short-term performance.

Rebuilding the Architecture of Cooperation

A defining thread running across the Forum was the recognition that cooperation itself has become fragile. Participants described a "cooperation deficit" not only as an international problem - visible in weakened multilateralism and fragmented geopolitics - but also as a domestic challenge within communities, institutions, and knowledge systems. The Forum's conversations emphasized that



cooperation is not simply a moral preference; it is an operating requirement for complex systems. Where societies face climate disruption, democratic strain, and economic volatility simultaneously, the ability to work together becomes a prerequisite for survival, not an optional civic virtue.

This recognition placed renewed emphasis on the “architecture” that either enables or constrains cooperation. Institutions - especially higher education, government, finance, and media - were repeatedly named as sites where cooperation is either rewarded or undermined. Participants pointed to structural features that incentivize fragmentation: disciplinary silos, hierarchical credentialism, risk-averse funding models, competitive grant structures, and economic incentives that prioritize extraction over regeneration. Several discussions pushed beyond critique toward actionable reframing: cooperation is more likely when systems reduce barriers to participation, distribute resources more equitably, and recognize diverse sources of knowledge as legitimate. In other words, cooperation is cultivated not only through interpersonal goodwill but through institutional design.



The Forum also emphasized that cooperation is relational and must be built through trust, reciprocity, and mutual recognition. This was most visible in discussions that highlighted Indigenous approaches to stewardship, the necessity of cross-sector partnership in climate and energy work, and calls to fund community-led research and innovation. These conversations aligned around a practical insight: when communities are treated as partners rather than stakeholders, and when their knowledge is respected as foundational rather than supplementary, cooperation becomes both more ethical and more effective. This shift - from consultation to co-creation - was not presented as idealism, but as the basis for durable and scalable change.

Investing in Long-Term Resilience

If cooperation is the social infrastructure of transformation, investment is the material infrastructure. Across sessions related to sustainable finance, mission-based innovation, social finance, and wealth transfer, participants argued that a decisive barrier to progress is not the absolute scarcity of capital, but the persistence of incentives that steer capital toward short-term return and away from long-term public benefit. The Forum's framing of a regenerative economy positioned finance as a critical lever - not only for climate outcomes, but for societal resilience more broadly.

Several discussions emphasized that resilience cannot be financed through episodic projects alone. The dominant model - short-term funding tied to narrow outputs - often generates temporary improvements without building lasting capacity. In contrast, regenerative approaches require capital that is patient, adaptive, and accountable to community-defined priorities. Participants suggested that finance must increasingly be understood as a systems tool: capable of shaping what is possible by determining which projects get sustained, which risks are absorbed, and which communities are empowered to lead. This perspective recurred in conversations about impact investing with a North-South lens, de-risking innovation through philanthropic architecture, and liberating wealth from extractive systems. The implication was consistent: shifting the trajectory will require retooling finance so that it strengthens ecosystems - ecological and social - rather than merely funding interventions within them.

This investment logic extended beyond money to include leadership capacity and institutional readiness. Sessions on developing leaders for a sustainable future emphasized that transformation requires leaders who can work across disciplines, interpret complex systems, and sustain collaboration under uncertainty. Participants framed leadership not as elite expertise but as a distributed capacity: the ability to convene, listen, translate between worldviews, and maintain focus on long-term outcomes even under short-term pressure. The Forum suggested that the next phase of SDG implementation will hinge not only on technical innovation, but on the skills and cultures that enable institutions to adopt innovation without reproducing harm.

Renewing Democracy as a Condition for Sustainability

Discussions on peace and democracy underscored a critical reality: sustainable development is not feasible in contexts of declining trust, polarized information environments, or weakened democratic legitimacy. Participants argued that democracy should not be treated as a separate domain from climate, equity, or economic reform. It is the context in which these reforms must be negotiated, implemented, and sustained. The Forum's conversations suggested that democratic renewal is not merely a political concern - it is a sustainability concern.

The sessions exploring democratic resilience in a digital era highlighted how information systems have become both an instrument of participation and a source of vulnerability. The rapid spread of misinformation, algorithmically amplified polarization, and unequal access to reliable information were identified as threats to social cohesion and to policy legitimacy. At the same time, the Forum also acknowledged that digital tools can expand participation when designed with transparency, accountability, and pluralism in mind. The question was therefore not whether technology belongs in democracy, but under what governance conditions it strengthens rather than erodes civic life. The emphasis on "innovation at the speed of trust" reflected a broader lesson: governance must move as deliberately as technology moves quickly, or risk becoming irrelevant.



Participants also highlighted the essential role of a healthy media ecosystem and public institutions in sustaining democratic accountability. Sessions examining the future of the public broadcaster and the evolving relationship between government and the fourth estate reinforced that democratic renewal requires institutional support for truth-seeking, public education, and civic literacy. The Forum positioned these not as cultural luxuries but as core democratic infrastructure. Without them, societies lose the shared reality necessary for collective action. Without shared reality, even well-designed policy fails to hold.

Toward a Shared Practice of Transformation

Although the Forum engaged with a wide range of topic areas, its closing message was cohesive: shifting the trajectory will require more than ambitious targets - it will require a shared practice of transformation. That practice involves diagnosing systems honestly, naming structural barriers clearly, and designing reforms that redistribute power rather than merely expand programs. It involves centring equity not as an add-on but as an organizing principle - recognizing that inequality destabilizes economies, undermines trust, and weakens resilience. It also involves learning across knowledge systems and rebuilding institutional humility: acknowledging that expertise is distributed, that communities hold essential solutions, and that the legitimacy of institutions depends on their ability to listen and adapt.

In this sense, the Forum's value was not only in the ideas generated, but in the quality of engagement it modelled. Participants repeatedly emphasized that sustainable development is ultimately relational: built through trust, sustained through accountability, and strengthened through cooperation. The Forum served as a reminder that change is not simply a matter of technical design. It is a matter of social organization - how societies choose to value one another, govern resources, and build futures together.

If there was a shared academic optimism that emerged from the Forum, it was not naïve confidence that the world will meet every 2030 target on schedule. Rather, it was a grounded belief that societies can still change course if they act with greater coherence, courage, and collective discipline. The SDGs remain a powerful framework, but they require renewed institutional machinery and a rebalanced distribution of agency. The final five years will therefore not simply determine whether goals are met; they will determine whether democratic societies retain the capacity to learn, cooperate, and govern for the long term.

The trajectory can be shifted - not because the path ahead is simple, but because the Forum's discussions reaffirmed something deeper: human systems are made and remade by human choice. In a time of converging crises, that choice becomes clearer. It is the choice to invest in regeneration rather than extraction, inclusion rather than exclusion, cooperation rather than fragmentation, and democratic renewal rather than democratic drift. The work ahead is demanding, but the Forum's conversations suggest it is still possible - and increasingly necessary - to build the conditions under which a better future can be made durable.



VICTORIA FORUM 2026

TRUST, JUSTICE AND WELLBEING

23 to 25 August 2026 | Victoria, BC

Hosted by Members of the Senate of Canada, the University of Victoria and Royal Roads University, Victoria Forum 2026 will convene on the traditional territory of the Lək̓ʷəŋən peoples (Songhees and Esquimalt Nations). Rooted in place and open to the world, the Forum brings leaders, scholars, practitioners and youth together to navigate a turbulent era – and to move from diagnosis to renewal

Members
of the
Senate of Canada



University
of Victoria



Royal Roads
UNIVERSITY

Our purpose

Regeneration is the organizing idea of 2026 – not only ecological renewal, but economic, social and civic revitalization too. We focus on three interdependent sub-themes:

Building Trust: Invigorate democratic practice and human rights; re-imagine cooperation in a multipolar world; counter disinformation; renew confidence in public, private and civic institutions; and ground reconciliation with Indigenous Peoples as a foundation for shared legitimacy.

Fostering Justice: Confront widening inequalities and exclusions; embed fairness, empathy and reciprocity in governance and markets; and advance recognition, reconciliation and redistribution as pathways to durable peace and social cohesion.

Promote wellbeing: Move beyond “doing less harm” to active restoration — encompassing economic, social, ecological and physical health; and braid Indigenous knowledge with science and innovation to nurture our collective wellbeing for future generations.

What to expect

Over three days, participants will engage in plenaries that frame the stakes and opportunities for trust, justice and planetary healing; parallel sessions that surface sector-specific levers - from civic institutions and financial systems to technology, education and local governance; and hands-on workshops that build shared tools, metrics and partnerships to carry the work forward beyond the Forum. Victoria Forum 2026 is a space to reckon honestly, repair relationships and regenerate systems. Join us in Victoria to rebuild trust, foster justice and promote our collective wellbeing!

*In a changing world, we must choose **hope, courage and collaboration.***

2025

VICTORIA FORUM

Towards a
Better Future:
Shifting the Trajectory

Co-hosted by



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